Refactoring human roles solves systems problems

Jon Howell Jeremy Elson

Microsoft Research

decoupling roles creates industries

the software industry decoupled

user from software developer

two new roles

- hardware wrangler
 - purchases, powers, networks, and repairs hardware
- software integrator
 - integrates independent software components, applies security patches

	user	hardware	software
		wrangler	integrator
developer	software	scale-up vs.	vertical
	industry	scale-out	service
			integration
software	DLL hell,	one-off data	
integrator	shared config	centers	
hardware	kiosks,		
wrangler	dead hard		
	disks		