Less Alarming Alerts





Former

WebDev

SysAdmin

DBA

I have now been promoted to where I can do the least damage



Now

CEO @OMNITI



Who Cares What Some Suite Thinks?



Phantom Pages



Benny



MyFirstPager



Multiple Rotations



always available, phone only no pager for years



Phantom Pages



I manage the SRE team at OmniTI

we manage multiple sites 24x7 millions of users

(omniti.com/is/hiring)



paging is useful

"broken systems should not be just another day at the office"

-- me



paging is useful

Who has ever gotten an alert and ignored it?

(/me looks at alert, says "oh, it'll probably recover, no need to look further")



paging is useful

How many alerts were received in the past week that were not actionable?

(no human action was required)



paging CAN BE useful



Can We Fix It?

how to improve?



Can We Fix It?

hello@omniti.com

we offer operationally focused services to help build and manage your infrastructure





- Metrics
 - (anything which can be measured)



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- Graphs
 - (trending systems)



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If you want to improve your alerts

use systems thinking to reason about your "system"



alerts should be seen as evidence that your system is behaving in a way outside of your existing understanding



If you want to improve your alerts

think in terms your business can get on board with



for every alert you receive

What is the business impact of this alert?



for every alert you receive

What is the remediation for this alert?



remediation:

- Summarize the problem
- What was done to solve the problem?
- Who was notified?
- Can this be prevented?



send the answer to these questions to everyone on the team every time



link to this documentation from your alerting system



- Knowledge Transfer
- Gaps Exposed
- Patterns will emerge



you might be a bad alert

- cannot determine business impact
- no remediation necessary
- no one needs to be told
- work arounds are available



if you can't fix it, you don't need to wake up for it



if it can wait until morning, you don't need to wake up for it



in case of bad alert

remove the alert



in case of bad alert

- remove the alert
- convert the alert to a notice



Onward and Upward

in case of bad alert

- remove the alert
- convert the alert to a notice
- implement fixes



Onward and Upward

pro tip:
never let anyone add an alert
unless they can answer these
questions first



Can We Really Do This?

this is partially an organizational issue



Can We Really Do This?

thought exercise:
if you launched a new web site today,
you really only need one alarm



Can We Really Do This?

"I don't care if my servers are on fire, as long as I am still making money"

-- Kevin, actual OmniTI customer



This sounds good but...

Most SA/SRE types want to be pro-active, not re-active.

ie. they want to alert on leading indicators, not on problems



This sounds good but...

Carrie: I-I'm just making sure we don't get hit again.

Saul: Well, I'm glad someone's looking out for us, Carrie.

Carrie: I'm serious. I-I missed something once before, I won't... I can't let that happen again.

Saul: It was ten years ago. Everyone missed something that day.

Carrie: Yeah, everyone's not me.



site down: monitor was checking 200 response code.

failed to notice absence of response code.

easily fixed, but reactive



"root cause" ==> OOM

why don't we alert on OOM?

OOM does not consistently cause outages



too many false positives leads to ignoring alarms



Digression

Görges M, Markewitz BA, Westenskow DR
Improving Alarm Performance In The Medical Intensive Care Unit Using Delays and Clinical Context

http://www.ncbi.nlm.nih.gov/pubmed/19372334

"In an intensive care unit, alarms are used to call attention to a patient, to alert a change in the patient's physiology, or to warn of a failure in a medical device; however, up to 94% of the alarms are false."

Friendman, Naparstek, Taussing-Rubbo,
Alarmingly Useless, The Case For Banning Car Alarms In NYC
http://transalt.org/files/news/reports/caralarms/report.pdf

Blackstone, Buck, Hakim
Evaluation of alternative policies to combat false emergency calls
http://isc.temple.edu/economics/wkpapers/Pubs/FalsePolicy.pdf

Wickens, Rice, Keller, Hutchins, Hughes, Clayton
False Alerts in Air Traffic Control Conflict Alerting System: Is There A Cry Wolf Effect?

http://www.tc.faa.gov/LOGISTICS/grants/pdf/2007/07-G-002.pdf



AESOP

The Boy Who Cried Wolf



- send notice of OOM?
- fix the cause of OOM?
- make a useful alert?



useful alerting

- script that checks for OOM
- restart app server when found
- find offending process; kill it
- spin up new node; kill old node

in the event all of these fail, send an alert?



thought exercise:
if you launched a new web site today,
you really only need one alert



In Conclusion

if we need software that runs 24x7, we should design **resiliency** into our software, not human intervention



In Conclusion

thinking doesn't scale

especially at 2AM



In Conclusion

thanks! more:

Surge 2016 http://surge.omniti.com

@robtreat2
@omniti



