



Productionizing machine-learning services: Lessons from Google

{salim,villavieja}@google.com

SREcon Asia 2018

We are not machine learning hackers/ninjas
We are not machine learning scientists



We are **experienced SREs** and we have collected production insights through a **large number of interviews (~40)** from teams using ML in production at Google over the last 15 years.

Find the mistake about ML



ML is easy

ML is new

**ML is a black box, no
need to know more**

Train “one and done”

You rarely rollback

**ML monitoring is like
any other monitoring**

More data is better

Learn all the patterns

Transparent to user

Compatibility is a no-op

What is ML good for?



What is ML good for?



Everything!



Image source:
<https://pixabay.com/en/businessman-boxes-transport-2108029/>
CC0 license.

What is ML good for?



Everything!

Except when ...



- No fallback plan
- Not enough labeled data
- Requires microsecond latency

Some Google use cases of ML in production



Ads	Predict user clicks.
Prefetching	Predict next memory or next file access in large systems.
Resources/Sched	Predict RAM/CPU usage of jobs. Compaction in bigtable/databases.
Speech/Translate	Detect language, detect speaker, improve translation.
Fraud	Check credit cards and transactions.
Gmail	Suggest smart responses to all your emails.
Perception	Image and video understanding (Google Photos, YouTube and others)



One Very Important ML model At Google

Youtube ML for video recommendations



Continuously training & Fast deployment

Keep high accuracy

World Wide input data

Revenue facing

More video time +

More ad clicks

Special events one day

User can easily detect not accurate models

What's the fallback? Other people watching?

The screenshot shows a YouTube video player for 'SREcon18 Americas - Welcome and Opening Remarks' by USenix. The video player displays text overlays: 'Important Details', 'Timing: All sessions have 5 minutes between them. Please respect the next speaker(s) by taking follow-up conversations to the hallway.', 'Session Chairs: Each room has 2 chairs to keep on schedule', 'Latest schedule: srecon18americas.sched.org', and 'Slack: usenix.org/srecon/slack'. The video has 35 views and is published on Apr 30, 2018. To the right of the video player is a recommendation sidebar with a red rounded rectangle around it. The sidebar includes an 'Up next' section with 'AUTOPLAY' and a list of recommended videos: 'What's the Difference Between DevOps and SRE?', 'Top 10 Famous Penalty Kicks Impossible To Forget', 'Meet Site Reliability Engineers at Google', 'Funniest Leadership Speech ever!', 'After watching this, your brain will not be the same | Lara Boy...', 'A visual guide to Bayesian thinking', and 'Inside a Google data center'. A 'SUBSCRIBE 8.8K' button is visible below the video player.

But it's not that easy in production



GUARANTEE FRESHNESS

MULTIPLE DEVICES

MONITOR VIEW TIME/...

FILTERING SPAM/BAD VIDEOS

DEPLOYING EVERY N HOURS / DAYS / WEEKS

CONTINUOUSLY TRAINING MODELS

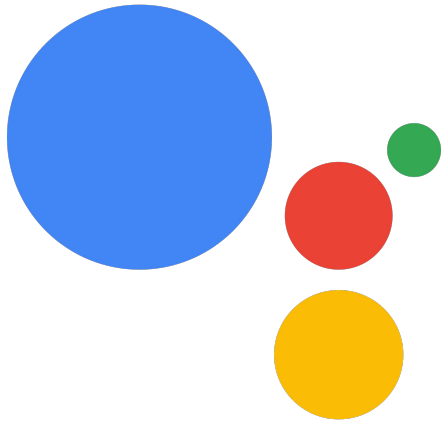
Our goals



Based on Google's
ML production teams:

ML best practices





OK Google:





OK Google:

What's ML like in prod?



What's ML like in prod?

**'It's just another data
pipeline'**

Theoretical Machine Learning Pipeline



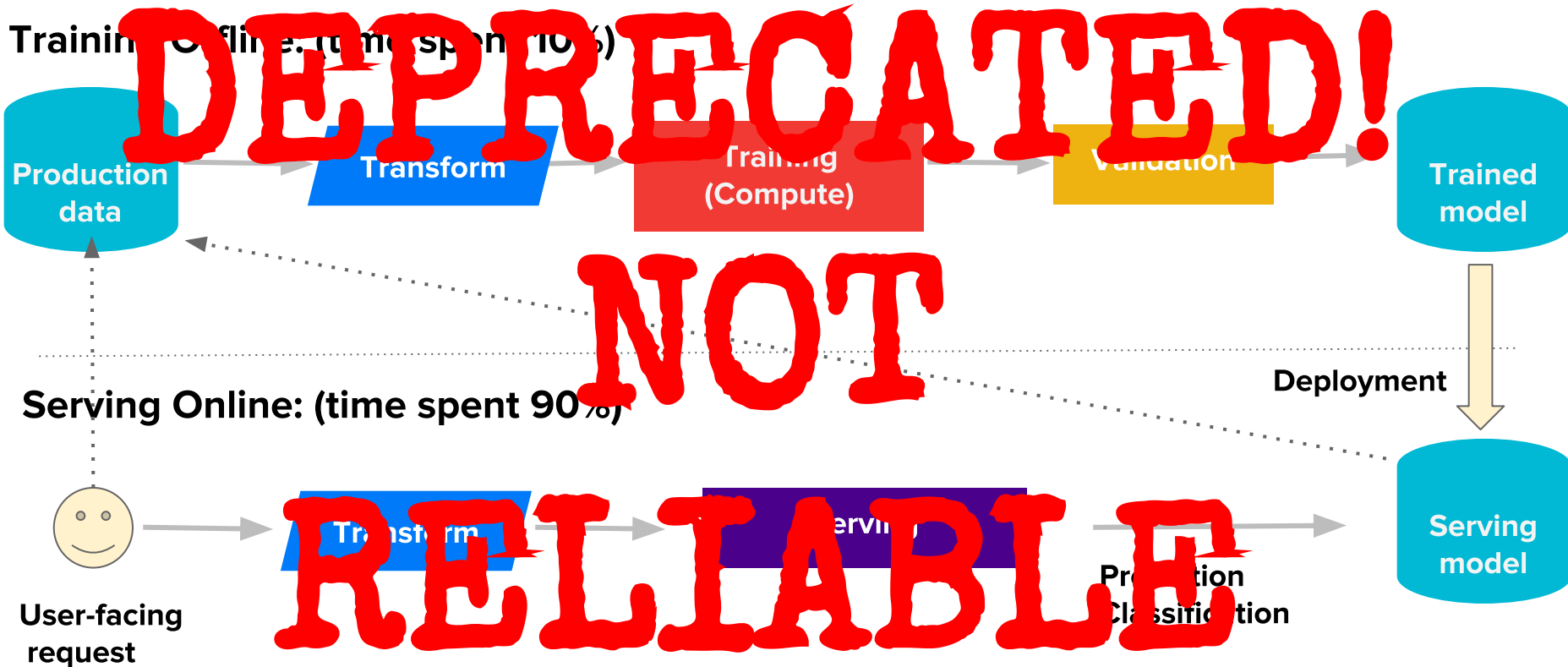
Training Offline: (effort spent 10%)



Serving Online: (effort spent 90%)



Theoretical Machine Learning Pipeline



DESCRIBE BEST PRACTICES: Why are they important



Part 1 : TRAINING & DATA QUALITY

RELIABLE

Part 2 : HARDWARE RESOURCES (GPU/TPU)

FAST

Part 3 : QUALIFICATION

PROD
READY

Part 4 : BACKWARDS COMPATIBILITY/CONF.MANAGEMENT

EASY

Part 5 : PRIVACY AND ETHICS

MUST



(re) Training

(not prototyping)

Training



Integral part of the release process

Not coding, debugging, testing
Input data coming to the training pipeline can't be stopped

Production changes fast:

Model loss increases with time at a constant rate.

Training



Production changes fast:

Model loss increases with time at a constant rate.

Training



Production changes fast:

Model loss increases with time at a constant rate.

Training



Production changes fast:

Model loss increases with time at a constant rate.

Training



Production changes fast:

Model loss increases with time at a constant rate.

Training



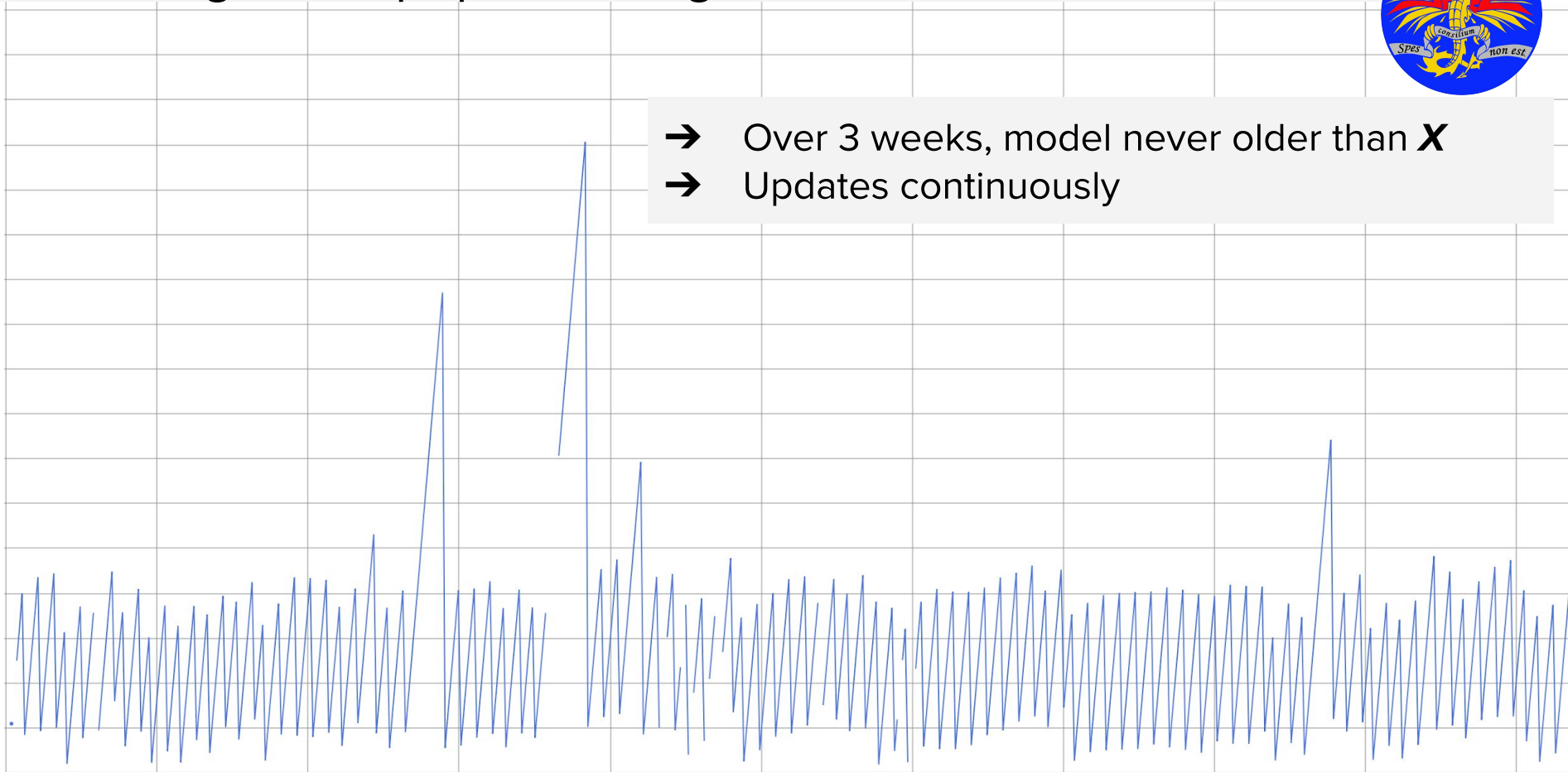
Production changes fast:

Model loss increases with time at a constant rate.

Model Age for a popular Google Service



- Over 3 weeks, model never older than X
- Updates continuously



Model Age for a popular Google Service



- Over 3 weeks, model never older than **X**
- Updates continuously
-

Non-stop training
Models might need to evolve fast





Training: Filtering is key

- **Good:** Train your model with *all* data, from oldest to newest
- **Bad:** We can't **ALWAYS** train on all production data. (Youtube 1.2 TB ML model)
- Production data has *tons of duplicate information* and needs to be filtered.
- **Filtering:** collapse duplicate values, to construct the model efficiently.
- **Data Imputation:** replacing missing data with substituted values

```
1, carlos, male, 41, Spanish, 6.2, SRE, NULL, 80%
2, salim, male, 44, American, 5.8, SRE, +4, 90%
3, maria, female, 0, Norway, 6.0, SWE, +25, 60%
4, fep, agender, Spanish, 6.0, SWE, +5, 75%
5, maria, female, 0, Norway, 6.0, SWE, +25, 60%
```



Training: Filtering is key

- **Good:** Train your model with *all* data, from oldest to newest
- **Bad:** We can't **ALWAYS** train on all production data. (Youtube 1.2 TB ML model)
- Production data has *tons of duplicate information* and needs to be filtered.
- **Filtering:** collapse duplicate values, to construct the model efficiently.
- **Data Imputation:** replacing missing data with substituted values

Filter bad data, add data imputation on all fields

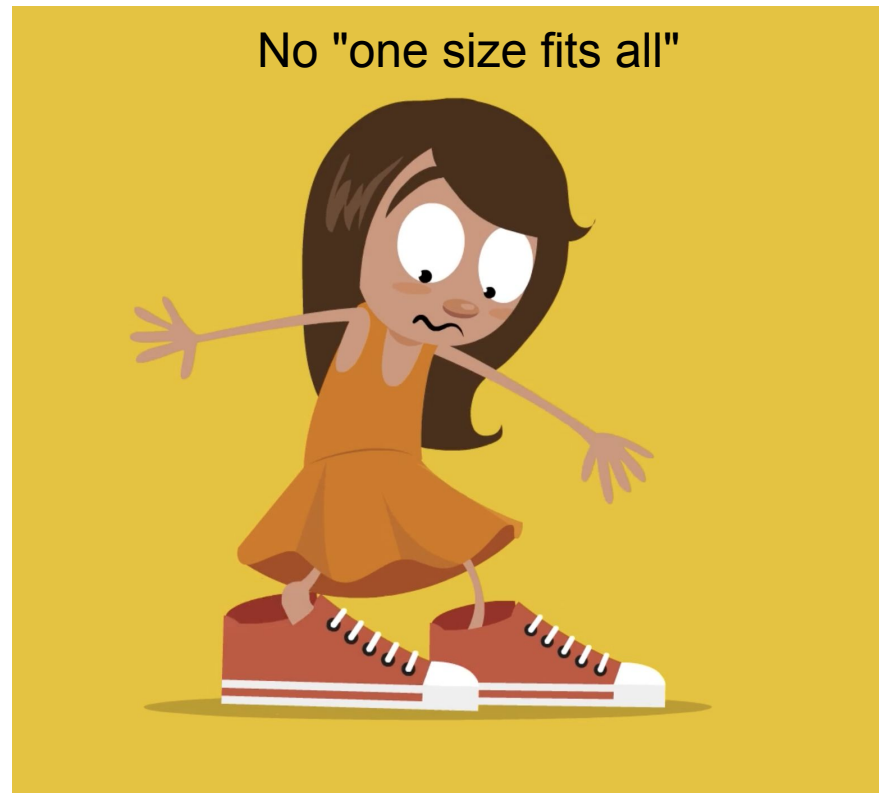
```
1, carlos, male, 41, Spanish, 6.2, SRE, NULL, 80%
2, salim, male, 44, American, 5.8, SRE, +4, 90%
3, maria, female, 0, Norway, 6.0, SWE, +25, 60%
4, fep, agender, Spanish, 6.0, SWE, +5, 75%
5, maria, female, 0, Norway, 6.0, SWE, +25, 60%
```



Training: Data size



- Validation data is not the same as trained data
 - Trust that your high-accuracy model is correct with data not used during training.
 - 80-20/70-30 might vary depending on the model
 - Randomly selected set from the trained data
- Do not confuse with *qualification* (to be seen later)



Training *at Scale*



- Very large data sets.
- How many models are continuously training (batch) ?
 - Different regions? Different time zones?
 - Available compute resources might be an issue.
- Snapshot your model:
 - Warm start on training
 - Avoid losing time if scheduled out



Summary: Data Quality on Training



FEATURES

All details about data that can be represented as a number



Summary: Data Quality on Training

CORRECT

Data imputation and data validation so that your models never receive unexpected inputs.

SNAPSHOTS

Train over previous models (resuming and rollback)

BIAS

Monitor amount of data from different sources.
Features skews (train features diff from inference features)

ANOMALIES

Can't train with all SuperBowl day/New Years

COMPLETE

Missing inputs previously used

DATA RATIOS

Continent X pipeline stopped and the youtube recommendation models stops taking into account those videos.

AUTOMATION

Be ready to add fields on old data.
Be ready to fix your data (spam data in trained models)

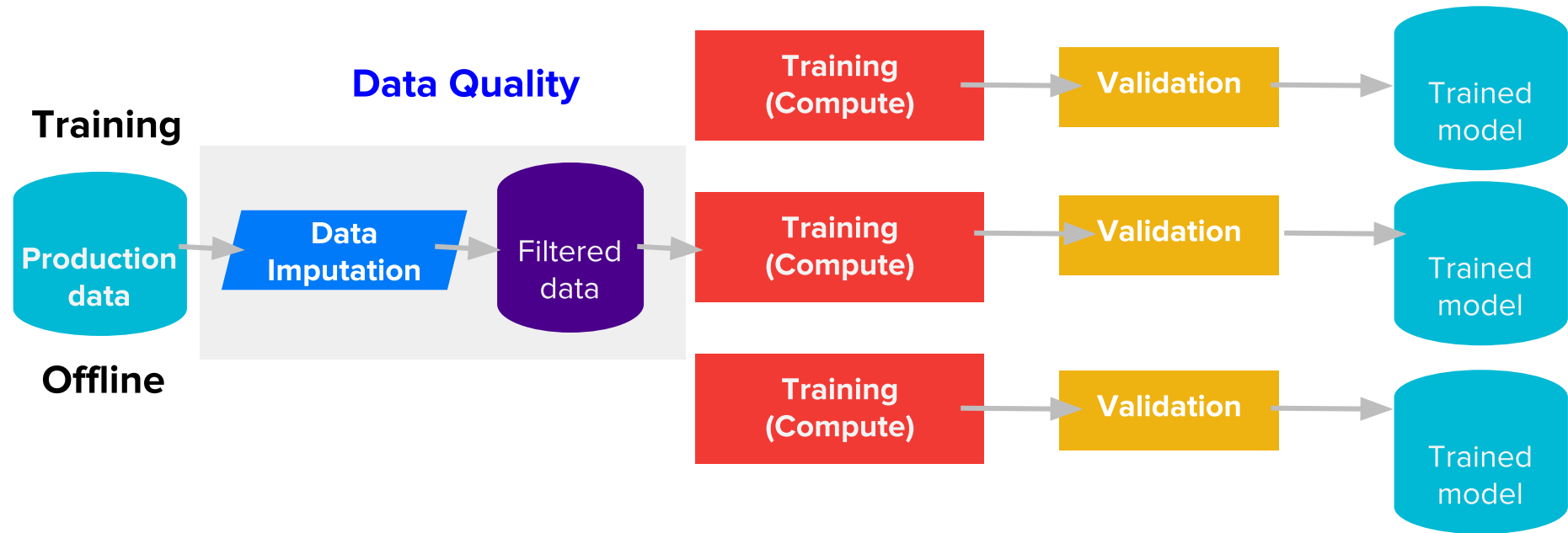
Before Machine Learning Pipeline



Training (time spent 10%)



After Machine Learning Pipeline





Resources



Training a large-scale machine translation model

24 hours on 32 GPUs

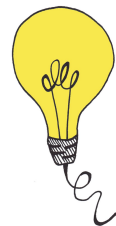
6 hours on a *fraction* of a
TPU Pod

*slide source: [Cloud Discover: ML Workshop Presentation](#)

Why hardware resources are important



- ❑ Two different & disjoint environments
 - ❑ Training
 - ❑ Serving/Inference
- ❑ Cost of Training resources grows **at a higher rate** than Production resources





Qualification

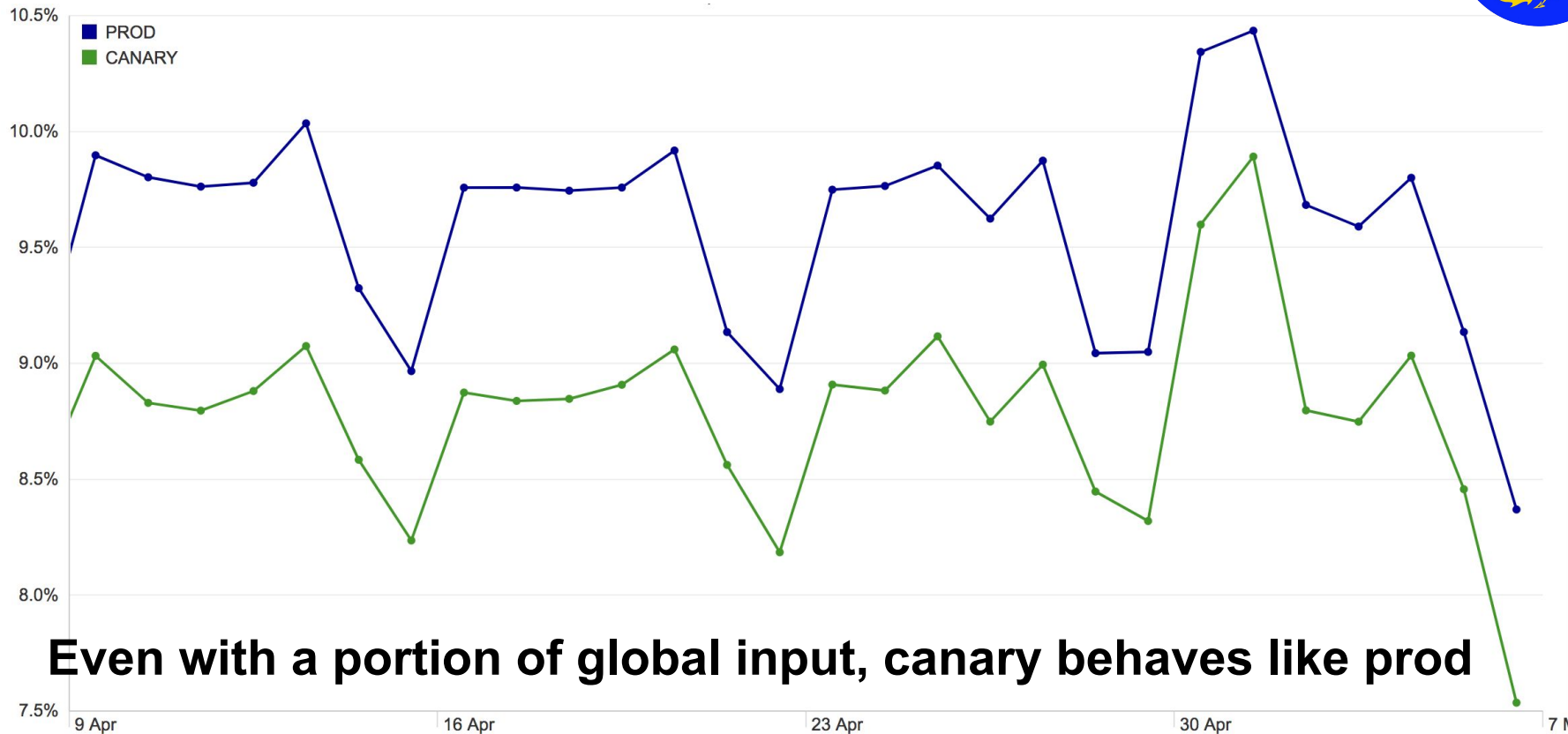
Model Qualification



- ❑ Models are qualified with a separate input data
 - ❑ How is this data chosen? (previous or same prod day)
- ❑ **Models are tested with the same production binary.**
- ❑ Or we have an A/B testing scenario
 - ❑ Same production code/release
 - ❑ Dynamically decide % predictions to each model



Canary is a must



Even with a portion of global input, canary behaves like prod



Model Qualification

The model is signed post qualification.

- ❑ Some providers allow to register models for versioning
- ❑ Signature specifies type of model, input/output data

Only allow *signed* models in production.





Backwards Compatibility

Backwards Compatibility



- ❑ Input data changes:
 - ❑ New fields, new values, null/empty values not contemplated.
- ❑ API changes:
 - ❑ Tensorflow API changes frequently, Incompatible model
 - ❑ "The model was completely valid and healthy as configured, it was simply not configured for the type of traffic it would receive"
- ❑ Fallback mechanisms, when rollback not an option:
 - ❑ Most teams do not have a non-ML fallback mechanisms
 - ❑ What happens if you run out of quota/capacity.
- ❑ **Old models need to be deprecated, they might not be reusable**
 - ❑ New inputs (labels) deployed
 - ❑ Signing the models helps on this. However, we're not able to ask the model compatibility?



Which config is running in prod?



- ❑ Do code and models go together? Are they deployed in the same package?
- ❑ How do we verify model and code compatibility?
 - ❑ *Always* push through canary
- ❑ What API version is this model for?

Rollbacks and Cloning



You can't add a new feature to an old model
(without re-training)

This limits backwards compatibility.

- Run it in canary
- Rollbacks must be easy
- Does a rollback involve human judgement?



Rollbacks and Cloning

You can't add a new feature to an old model
(without re-training)

This limits backwards compatibility.

- Run it in canary
- Rollbacks must be easy
- Does a rollback involve human judgement?

¡NO BUENO! :(



OK Google: What's an ML pipeline like?

De facto production environment (1/2)

Offline



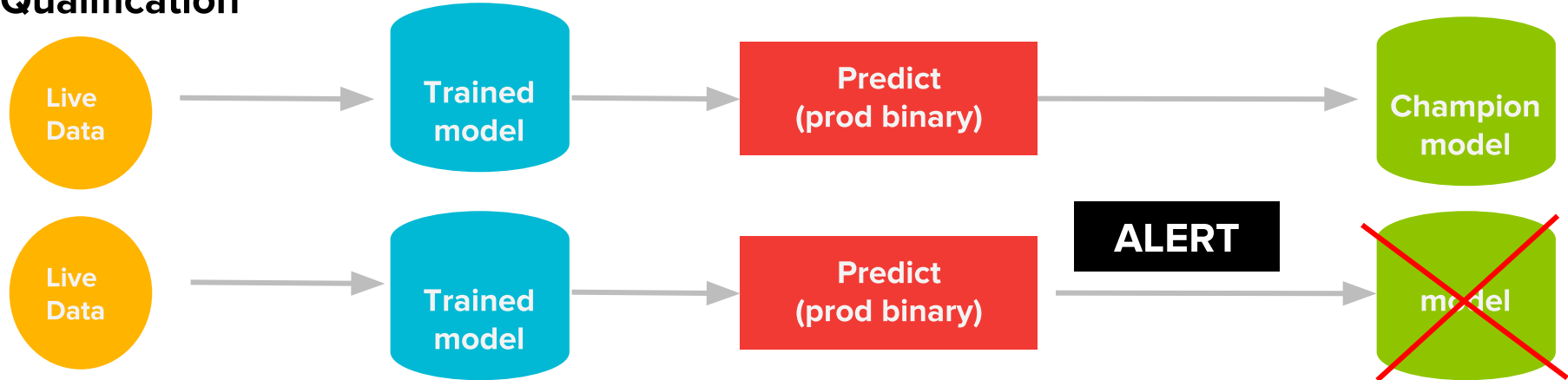
CheckPoints

Training

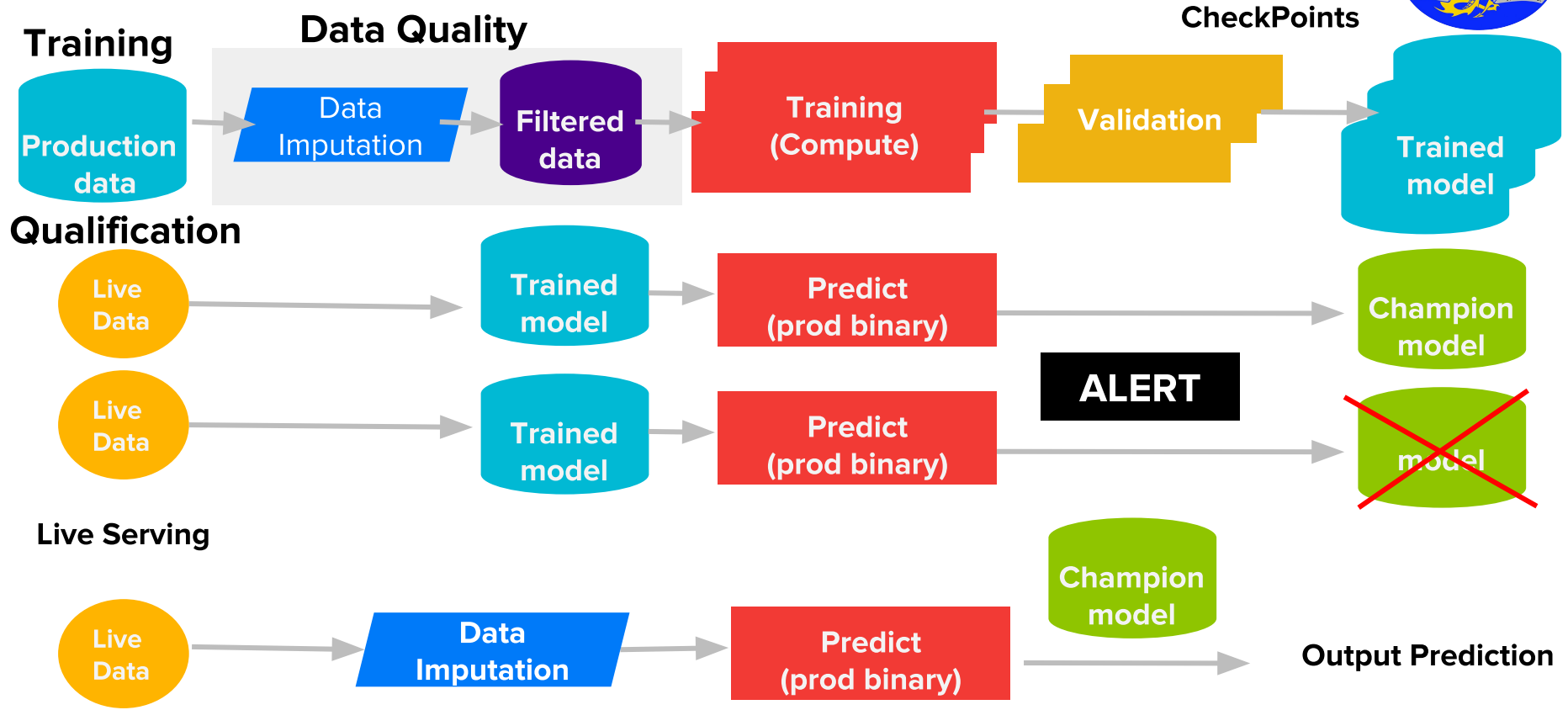
Data Quality



Qualification



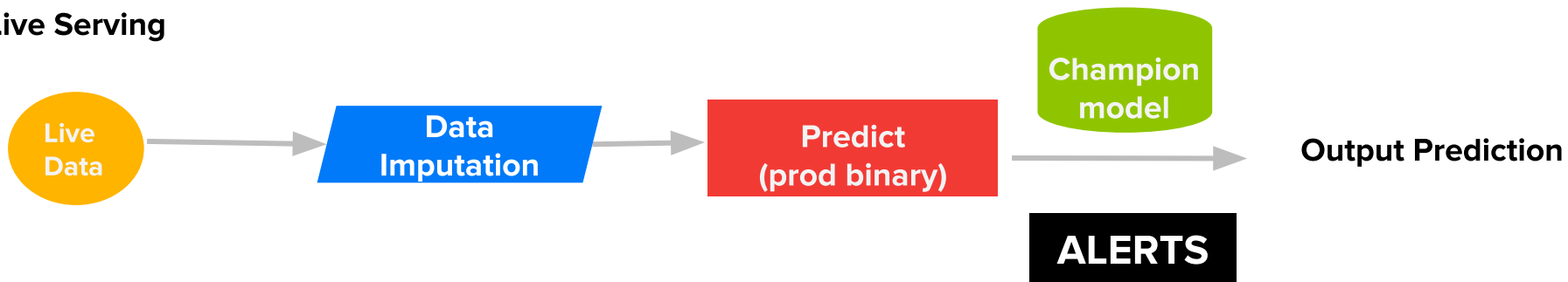
De facto production environment (2/2)





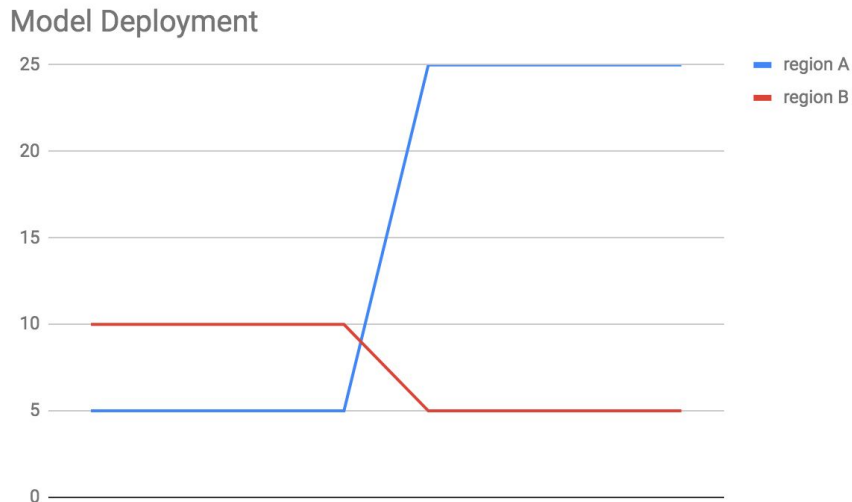
Monitoring: From SLIs to Alerting

Live Serving



- ❑ Monitor training phase as well as live serving
- ❑ Monitor Prediction latency
 - ❑ Consider TF/RPC overhead
- ❑ Monitor Model aging
 - ❑ Accuracy loss through model aging

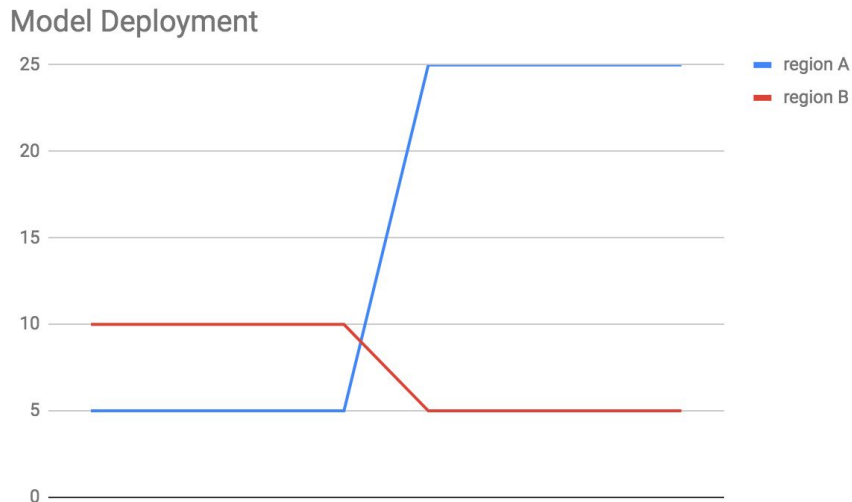
What goes wrong when you don't have alerting?



How can you identify this change in behavior?

This is an old story: lack of alerting causes user-facing errors, loss of revenue.

What goes wrong when you don't have alerting?



How can you identify this change in behavior?

Alerting must be domain-specific





Privacy and Ethics

Privacy in ML





Privacy: When using an individual's data

- **Anonymize** user data
 - Users shouldn't be identifiable from prediction outcomes
- You **must** be able to delete it (remember GDPR)
 - Can you really delete it? How **long** does it take?
 - **Is it automatic?**
- Or Ensure your models **do not have user data** in them--if they do, retrain them as soon as user data is deleted.

Ethics in ML



Ethics in ML



Image source: <https://www.flickr.com/photos/70554893@N00/4012154732>
licence: <https://creativecommons.org/licenses/by-sa/2.0/>



Ethics in ML

- ❑ Need for external oversight
 - ❑ Who can evaluate possible outcomes of the model
- ❑ SRE: Be able to **stop** ML predictions



Ethics in ML

Experts call for independent oversight, using guidelines from a neutral body.

The AI Now Institute has published its Algorithmic Impact Assessment: <https://ainowinstitute.org/aiareport2018.pdf>



Conclusions

ML Best Practices



Train continuously

Add filtering

Data imputation

Stamp new models...

... Deprecate old models

Use domain-specific alerting

Insights that we discussed



- ❑ Migration from previous regression heuristics to ML complicated
 - ❑ The framework changes significantly. No fallback.
 - ❑ Pushing a model is not a simple code change.
- ❑ Training is production
 - ❑ Frequent training (continuously or batch) to push in the order of hours/day.
 - ❑ Training resource demand grows more than prod and requires provisioning.
- ❑ Serving Latency overheads (monitoring)

Insights that we discussed



- ❑ Data changes mean problems
 - ❑ Monitoring for the data, monitoring for the pipeline: SRE are paged when the separation between the data and pipeline is poor.
 - ❑ For example, removing spam content from YouTube: this improves data quality, and leads to better predictions
- ❑ Canary relevance: Qualification
- ❑ Signatures to prevent models not qualified reaching production.

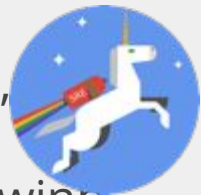
The Future of ML in Production



- ❑ Open source available training data sets
 - ❑ Already anonymized + No need to delete user data
- ❑ Implications of sharding models
- ❑ Dynamically balance load across models *A/B/C*, based on accuracy
- ❑ Models as a Service
 - ❑ Credit card/Image recognition/Text to Speech as unique APIs

With thanks to

adavies, ademaria, appleton,
cfarrar, coppin, dannyp,
davebarker, elnota, kozyr, lewinb,
lyonya, marcingaw, mdondero,
meredithrachel, nfiedel, pafinde,
rlb, samg, stross, tmu,
xavigonzalvo



And to our colleagues at
Clarifai
ThoughtWorks

With thanks to



very many of our colleagues
across Alphabet: DeepMind,
Google, YouTube

And to our colleagues at
Clarifai
ThoughtWorks



That's all.

Questions? Comments?

`{salim,villavieja}@google.com`